# 2023 Distribution MATTERS

Interview with Matt Huber 2022 NBMDA Annual Convention at Home in Chicago Conversation with Kevin Gammonley 2023 Member Directory



# **Q&A with Matt Huber** NBMDA PRESIDENT



We at NBMDA are so thankful for the relationships we have with our suppliers, with our manufacturers that we represent. Without them, we wouldn't exist. Q: Congratulations on your new role at NBMDA! What are your plans as president for this year and in what ways do you think the association can help its members navigate the current economic climate and succeed?

A. I think the NBMDA's continuing education offerings provide the biggest assistance to Allegheny Plywood and its members. We are sending two employees to the University of Innovative Distribution in Indianapolis this year and our General Manager is signed up for the Emerging Distribution Leaders Program which runs 10 weeks this summer.

For a small distributor, these educational opportunities are invaluable. Through the NBMDA, we have access to top-quality educational programs that are unavailable and cost prohibitive through other ways.

I also believe all members should take advantage of the annual Financial Benchmarking Analytics Survey. This report provides financial informational comparisons and performance with other similar companies in the same business segment. The information is compiled by an independent firm and completely confidential. Allegheny Plywood has used this comparative information to improve our profitability.

We at NBMDA are so thankful for the relationships we have with our suppliers, with our manufacturers that we represent. Without them, we wouldn't exist. There's always a thought, a concern for the push towards e-commerce and cutting out distribution. The relationship has to be strong among us. At my company, we have customers that call us and talk to our inside sales team and we understand their needs and hopefully we help save them money and maintain that relationship.

I think most people want to support small businesses, but it has to make sense for them–do we have the product for them, the quality for them and do we have a competitive price point for them. We all strive to specialize and bring products in that you just can't get from the mass merchandizer.

NBMDA also offers the membership resources that can guide us in the fields of HR, transportation and member discounted programs.

# **Q:** Many experts have predicted a recession in 2023—what signs are you seeing and what can your members do to help insulate themselves from economic fluctuations?

**A.** This is a very tough question to answer. In my opinion, we are not forecasting a big recession or downturn in the markets we serve.

Our residential cabinet and millwork customers continue to see incoming orders and have a backlog of work that is months out, where before our customers might have a 6–8-week lead time, due to supply and labor shortages, their lead time is extended to 12-18 weeks, so there is a lot of work out there.

Commercial work is more difficult to predict because there are so many factors that influence the progress of a commercial project, however in my discussions with our Director of Commercial Specifications, the Architectural firms are very busy. It's an expensive proposition for distribution to have specifications reps because they are highly compensated, highly qualified individuals who make sales calls on group architectural firms—so it's a service we provide to the manufacturers that we represent by having these people on our payroll, and by providing those specifications to architects who then put them into large projects.

The large health care and educational institutions in our area all have major projects in process or ready to break ground. So, we continue to be cautiously optimistic about the health of the economy.

# **Q:** In that vein, with inflation concerns and multiple interest rate hikes affecting the costs of just about everything, how can the distribution industry sustain profitability while implementing or maintaining price stability?

**A.** Our long-standing partnerships with our major suppliers have certainly help sustain our profitability and price stability throughout the supply chain issues and Allegheny Plywood is deeply thankful for the relationship we have with our manufacturers.

As always, we continue to explore new relationships with key suppliers, and this is where the NBMDA has provided Allegheny Plywood the opportunity to network with new and different manufacturers. We have learned of so many new and exciting products at the annual membership conference. We always come back from the conference with new product ideas to provide our customer base. So, while there are supply issues throughout the global economy, there are new products and new manufacturers we have partnered with that provide price stability and supply chain reliability to help us maintain profitability.

# **Q:** As supply chain reliability remains an issue for the distribution industry, how are companies handling these challenges?

Over the last year, Allegheny Plywood has increased our inventory levels to help reduce the extended lead times we had experienced and purchased future materials with certain manufacturers. Our suppliers have been outstanding throughout the supply chain issues, providing us an allocation of materials and guaranteed supply, so I cannot say enough about how our business partners supported us.

Fortunately, supply chain issues have become much better over the last 60-90 days and the manufacturers we represent are decreasing lead time and we are beginning to see price decreases from certain suppliers.

# **Q:** On a lighter note, what trends for 2023 are you seeing in the world of panels and countertop surfaces?

A: Thank goodness, a much easier question!

In the world of panels, we are seeing customer requests for flat panel, high-gloss or flat matte finishes. The customer wants clean lines and contemporary looks that we are seeing from our European partners. So, we can obtain this look through our finish specialists or purchasing pre-finish composite panels.

We are also experiencing a demand for outdoor living spaces that require cabinetry manufactured with weatherresistant panels and we are seeing this demand in both commercial and residential applications. In light of the pandemic, people are looking more for outdoor gathering spaces at restaurants, hotels and their personal living areas and outdoor cabinetry is needed for these areas.

In the world of countertops, I think manufacturer Quartz surfaces is the top demanded product category. Although High Pressure Laminated, Solid Surface and Natural Granite still have a significate market presents, I believe the attributes of Quartz provides homeowners and Architectural Specifiers the best performance for their projects. Over the past several years, our quartz manufacturing customers have become more efficient and more productive in bring finished quartz countertops to the project. s&p

# **REUNITING UNDER ONE ROOF** The 2022 NBMDA Annual Convention Brings Together Industry Leaders

BY JENNIFER G. WILLIAMS

The North American Building Material Distribution Association celebrated its 70th anniversary, coming home to Chicago for its 2022 annual convention. More than 1,100 attendees met at the Hyatt Regency Chicago Hotel, November 1-3, where distributors and partner suppliers learned about the latest trends and issues in the industry.

Attendance was up this year and included nearly 50 first-time exhibiting suppliers.

#### SPEAKERS, SESSIONS AND WORKSHOPS

The annual event offered speakers, sessions, presentations and workshops that were informative and covered all aspects of the distribution industry. From trading partner meetings to educating today's distribution professionals and sharing best practices within the industry, there was a bit of something for everyone attending.

Speakers included Jeff Havens, who shared his expert insights on how to supercharge your business in his keynote speech, *Uncrapify Your Future*-relating how innovation can

STRIBUTION





be a simple process that literally everyone is capable of performing. Tayo Rockson shared *The Five A's of Sustainable Diversity and Inclusion*, helping distribution executives learn five systematic ways to build a sustainable diversity and inclusion program.

Attendees said they were impressed by the quality of presentations and sessions offered, including one from Connor Lokar with ITR Economics. Lokar led the *Economic Trends in the Construction and Industrial Markets* session, which addressed current and future economic conditions for both residential and commercial construction segments and gave participants a clearer picture of what to expect for end-use market demand for interior building products.

Ian Heller with the Distribution Strategy Group shared his vision on how distributors can continue to earn and even expand their share of suppliers' sales in the face of aggressive competition and a growing number of alternative paths to market in his *How Can Distributors Become More Important to Manufacturers* talk.

Alex Chausovsky with the Miller Resource Group delivered key insights designed to help distribution leaders and decision makers elevate their talent-focused activities in his presentation, *Building an Effective Talent Strategy: Proven Tactics to Attract, Hire and Retain Your Most Valuable Assets*. And in his *Preparing for Change* session, Alan Beaulieu with ITR Economics shared an insightful exploration of consumer trends and market opportunities, pricing issues, labor constraints, and production costs featuring practical business responses, tactics, and strategies in order to maximize market potential and company preparedness.



A one-day leadership workshop dedicated to providing tailored education to those in management positions within wholesale distribution firms was reintroduced after a two-year pause. Seventyfive distribution managers took advantage of the University of Innovative Distribution-in-a-Day relaunch, which focused on sharpening their skills around leading teams and managing change in an every-evolving business landscape.

CONTINUED ON PAGE 146

## **CELEBRATING EMERGING LEADERS**

Launched in early 2022, the NBMDA Emerging Distribution Leaders Program is a professional development program centered on upand-coming distribution professionals. The nine-month program



is designed to provide education and networking opportunities to professionals interested in furthering their career in the distribution channel.

Distribution professionals who strengthened their management and leadership skills in 2022 and graduated from the program at the 2022 NBMDA Convention included:

- Humberto Ramirez, Aetna Building Solutions, Maywood, Illinois
- Chris Martin, Aetna Building Solutions, Maywood, Illinois
- Joel Wilson, Atlantic Plywood, Woburn, Massachusetts
- Honour Delaney-Machi, Distributor Service Inc., Carnegie, Pennsylvania
- Stephanie Hardwick, Dixie Plywood Lumber Co., Savannah, Georgia
- Tanner McMaster, Dixie Plywood Lumber Co., Savannah, Georgia
- Rusty Johnson, Plunkett Distributing, Ft. Smith, Arkansas
- Caleb Plunkett, Plunkett Distributing, Ft. Smith, Arkansas
- Austin Nolen, General Manager Web-Don, Inc., Charlotte, North Carolina
- Josh Dimeo, Assistant Branch Manager Web-Don, Inc., Charlotte, North Carolina
- Michelle Holmberg, Senior Accountant Wurth Louis Co., Brea, California
- **Ryan Blow**, Business Development Manager Wurth Louis Co., Brea, California
- Christopher Hunter, Purchasing Supervisor Wurth Wood Group, Charlotte, North Carolina

The association also had a special membership tenure recognition for three members who have reached 30 years of continuous membership in NBMDA:

- E.B. Bradley Co., Vernon, California
- Richelieu America, Ville Saint Laurent, Quebec, Canada
- Wurth Wood Group, Charlotte, North Carolina

In addition to electing new officers, NBMDA also named its Board of Directors for 2023. The role of the Board is to govern, establish policy and make strategic decisions about the organization's future.

#### **OFFICERS:**

- PRESIDENT: Matt Huber, Allegheny Plywood, Pittsburgh, Pennsylvania
- **PRESIDENT ELECT: Don Plunkett**, Plunkett Distributing, Ft. Smith, Arkansas
- VICE PRESIDENT: Tracy Nacius, Amerhart Ltd., Green Bay, Wisconsin
- TREASURER: Wayne Moriarty, Atlantic Plywood, Woburn, Massachusetts
- **PAST PRESIDENT: Emily Vella**, Atlantic Plywood, Woburn, Massachusetts

### **DISTRIBUTOR DIRECTORS:**

- Chris Burns, EB Bradley Co., Vernon, California
- John Geraghty, Wurth Baer Supply, Vernon Hills, Illinois
- Steve Hollinshead, Aetna Building Solutions, Maywood, Illinois
- Craig Ratchford, Richelieu, Ville Saint Laurent, Quebec, Canada

## **SUPPLIER DIRECTORS:**

- Lorne Smith, Berenson Corp., Buffalo, New York
- Melissa Herman, Formica Corp., Cincinnati, Ohio
- Cayce Hewlett, Chemcraft, High Point, North Carolina
- · Don Raymond, Uniboard, Laval, Quebec, Canada
- Tom Wardach, Roseburg Forest Products, Roseburg, Oregon
- Jeff Winters, Kessebohmer USA, Wilmington, North Carolina



ABOVE: HUMBERTO RAMIREZ WAS ONE OF THE DISTRIBUTION PROFESSIONALS WHO GRADUATED FROM THE NBMDA EMERGING DISTRIBUTION LEADERS PROGRAM AT THE 2022 NBMDA CONVENTION. HE IS JOINED BY 2023 NBMDA PRESIDENT, MATT HUBER.



THE ANNUAL EVENT FEATURED SPEAKERS, SESSIONS, WORKSHOPS, PRESENTATIONS, AND SPECIAL RECOGNITIONS.









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# SAVE THE DATE: 2023 NBMDA Annual Meeting November 14-16

/N

The Broadmoor, Colorado Springs, Colorado

www.nbmda.org







EDUCATION

REED CUSTER HIGH SCHOOL'S MARK SMITH VISITS ONE OF HIS INDUSTRIAL TECHNOLOGY STUDENTS, MAKAYLA WILKINS, AT HER PART-TIME CABINET-MAKING JOB. - ----

# Not Your Father's Shop Class: FOSTERING FUTURE WOODWORKERS

BY DENISE WILLIAMS / PHOTOS CONTRIBUTED BY NBMDA

n yet another sign of how times are changing, educator Mark Smith credits social media with bringing him together with **Aetna Building Solutions**—the company he says ultimately saved his high school industrial technology program.

Jon Minnaert, president of the Maywood, Illinois-based building materials distributor, was on the hunt for an education program to add to their 'Aetna Gives Back' charitable division. This good-works initiative provides scholarships to local colleges, supports area youth teams and organizations, and provides giveaways during the holidays, among other campaigns. While all worthy causes, there was a strong desire to extend the company's generosity in a way that would directly affect its core industry–preferably at the local level.

Scrolling one day on LinkedIn, one of a number of social media platforms where Smith shares his students' undertakings at Reed-Custer High School, Minnaert stumbled on exactly what he was looking for.

## THE EVOLUTION OF SHOP CLASS

Back in 2000, under Smith's direction and foresight, the Shiloh campus in Hume, Illinois, became one of the first high schools in the United States to install a full-sized Thermwood CNC router. In 2016, Smith began building a computer-integrated manufacturing facility with a second Thermwood CNC router to be the center of Reed-Custer's industrial technology program. The purchase was a game-changer for the program, which had suffered a plight shared by similar programs across the nation. Over recent decades. Smith explains, the ties between industry and education had unraveled quite a bit, with many career and technical education (CTE) classes taking on more of a recreational feel as a result. Adding the CNC router, which he describes as basically a robot, represented the first step in a recalibration of the program's focus and purpose. The learning environment naturally began to gravitate toward engineering software such as AutoCAD, MasterCAD, eCabinets, Microvellum, Cabinetvision, Carveco and more. Additional cutting-edge equipment followed, including an automated edge bander, 3-D printers,

a CNC laser, a computer lab and devices to help move materials around. Collectively, the technologies would change not only the way his students built products but what they crafted.

As the "hobby" culture faded, Smith seized the opportunity to orient his curriculum to better reflect what was actually happening in industry. "When you're a program that's emulating what industry's doing," he remarks, "now suddenly you're doing things that industry respects, the community respects, the kids respect, the administration respects and the school board respects. No offense to people building birdhouses or things like that, but we're not building birdhouses here at Reed-Custer High School."

What they do build, as Minnaert was soon to discover, is kitchen cabinets, which they then install in an actual home at a minimal cost. And what that also does, Smith adds, is give students a real-life taste of a career in woodworking. That's just one reason, the teacher emphasizes, why industry involvement is so crucial. "Between what industry

CONTINUED ON PAGE 150



# "We're not building birdhouses here at Reed-Custer High School"

EDUCATOR MARK SMITH

#### CONTINUED FROM PAGE 149

is doing and how education is changing and then, thirdly, getting industry and education to work together," he continues, "we're really seeing a revival, a resurrection, a renaissance movement of the trades."

This reawakening is not only bringing back interest in woodworking, Smith observes, but drawing it from untapped corners. "There was a time when, if you wanted to work in the trades, you had to be pretty [physically] strong," he recalls. The nature of the work has become less physical with the technological advances, and Smith believes that's making it more appealing to a much broader base of participant–including, but certainly not limited to, female students.

Not all will head off to college when they graduate, some due to circumstances but others by choice. Smith believes the woodworking industry offers a solid career pathway for many of them, if only companies promote the selling points and opportunities in a timely and effective fashion. That wasn't really the case during his high school years, he remembers; otherwise he may have gone in a different direction professionally-straight from commencement to a woodworking job. Fortunately, the next best thing for him to actually working in the industry is preparing kids to work in the industry; either



way makes him happy. But others for whom college may not be a good fit might not be so lucky.

For Smith, the memory drives home the importance of companies getting involved with young people while they're still considering their futures. By the same token, Minnaert recognizes programs like Reed-Custer's for their potential for industry participants to win over new entrants to the workforce. When the two movements intersect, it creates the prospect of a promising career for students skipping the four-year college experience and a coup for wood manufacturing customers—some of which are hurting for new talent—and even distributors themselves.

#### A MEETING OF THE MINDS

Minnaert was first intrigued, then impressed, by the program at Reed-Custer. He reached out in late 2020, although the ongoing COVID-19 crisis put his visit to the school on hold until later the following year. The eventual meeting between the industry exec, teacher and his principal turned out to be well worth the wait. Minnaert recalls how Smith mistakenly thought Aetna was simply trying to sell him some plywood, but the company leader assured he was only there to help. "I told him, 'You're doing some pretty worthwhile things in our industry there's not a lot of high schools that do this anymore," he says. "You're creating excitement and hopefully the springboard to get them into our industry. Who knows? There could be a future Aetna salesperson or future Aetna leader in there somewhere, in your shop."

Smith, meanwhile, admits to be pleasantly surprised to learn that Aetna actually wanted to donate materials to his class and students. He and Minnaert kept the lines of communication open, and Aetna is now in its third year of gifting product to Reed-Custer. It's just the kind of collaboration the nonprofit **Wood Industry Resources Collaborative** envisions. [for more information on WIRC, see page 152]. And, according to Smith, it rescued his program from an uncertain future.

"I was wondering how my students were going to afford their projects, when our panel products were \$60 a foot before and now some cost as much as \$180," recalls Smith, who says he is unsure what would've happened if not for Aetna's support. That's no longer a concern, now that the class doesn't have to pay for the plywood and hardwood it needs. "I was worried we were going to have to start building birdhouses," Smith suggests facetiously.

Although he wasn't even aware that Reed-Custer's curriculum was facing dire straits, Minnaert is thrilled by the idea that Aetna help made a difference. "That's what we wanted to do," he says enthusiastically, and he encourages peer companies to do their part, too, if they aren't already. "These schools are in every one of our cities," he points out. "I don't know how many, but they're in every one of them."

Smith offers some perspective: the number of industrial arts program at the high school level is, conservatively speaking, in the neighborhood of about 5,000 nationwide, according to him. That's down, he notes, from approximately 50,000 woodworking programs in high schools during the 1980s. The statistic only adds to the argument for



# "We're really seeing a revival, a resurrection, a renaissance movement of the trades"

-EDUCATOR MARK SMITH

industry to do more. "The wood industry has had such a strong foothold at the high school level—although it isn't as strong today, it still has a presence—and to let that go would be a colossal mistake," he opines. "It would be a shame not to get involved and maintain that strategic advantage for the industry."

Companies can be supporters in a wide range of ways, Smith notes, before naming several: technical assistance, mentoring, professional guidance through career fairs, funding for students' trade show attendance, product donations and more. "Nothing says this industry has opportunities for students more than industry being involved with your program and supporting you in all these ways," he declares. In fact, Smith has a list of 32 things industry people can do to participate at the high school level "to help affect in a positive manner how that school district views their program and the industry, in hopes of maintaining a presence that might already be there or developing a presence that isn't there."

Smith shared some of his insights with NBMDA members during the 2022 NBMDA Annual Convention in Chicago, including examples of how companies can extend their support and get involved with high schools in their community.

Distributors can extend their support in their local communities, he says, and should seize opportunities to begin "vision casting" at local career and technical education (CTE) programs, which serve as a springboard for future workers in the trades. Vision Casting is "the process of helping people gain a better understanding of an idea through word, picture, activity and or story and putting processes in place to move towards that better understanding," Smith explains.

Getting involved in local schools and the community offers the added bonus of positive PR for your company, as well as increased community presence and an opportunity to reach promising students who may have not thought about an opportunity with your company. Striking the right balance can be a win-win for everyone involved, say officials. s

Denise Williams is the Editor of NBMDA's Channel Connections.

# Smith lists 36 suggested pathways for companies to extend their support to schools and their communities to reach future woodworkers and other tradespeople, but he emphasizes that companies need to only select one to get started:

- Make a presentation to the administration and school board at a board meeting
- Meet with the local teacher(s)
- Set up a booth at the school College/Career Day event
- Make a presentation to the CTE classes
- Host a field trip at your facility
- Offer a teacher training day event at your manufacturing facility
- Give a tour of your facility to local administration and school board
- Offer to host a school board meeting at your manufacturing facility and make a presentation
- Send company representative to help give out awards to students during school awards events
- Have someone at your company mentor a student
- Sponsor a student contest
- Meet with school counselors and explain career opportunities (they are the gatekeepers)
- Give donations to the school program
- Offer technical support for student and program projects
- Donate materials and supplies
- Give virtual field trips
- Make training materials available to a school program
- Support student access to trade show events
- Set up apprenticeship opportunities
- Support mock interview training
- Support student career exploration opportunities
- Host a Manufacturing Day event
- Start a Student of the Year award
- Use your marketing department to help a school program develop a program brochure
- Be part of the Freshman Open House event
- Help present awards (WCA-Saw Blade Certificate) to students
- Offer teacher training that supports certification program
- Write a letter of support for the teacher and their program to the school administration and school board
- Donate a piece of equipment you are replacing
- Invite local government officials to anything you are doing with the school
- Invite the local press to anything you are doing with the school
- Help set up an advisory council for the school program
- Write letters to local and state government about the good things happening with you and the school program
- Invite teachers and students to participate in association events
- Set up a booth at freshman open house and meet the gatekeepers and the parents
- Help with a fundraiser.



# Industry Stakeholders Promote Wood Work

BY DENISE WILLIAMS

aybe, as someone on the outside looking in, you wouldn't think of the wood industry as the perfect re-boot for an experienced employee in another line of work or as a career launch pad for a new high school graduate. But then again, if WIRC has anything to do with it, most certainly "YouWood."

That's the name of the awareness campaign created on behalf of WIRC, which stands for the Wood Industry Resource Collaborative. The alliance took shape in 2017 when NBMDA and other like-minded organizations rallied around their common interest in promoting the myriad professional opportunities offered by their trades. The options run the gamut, notes Laura Griffin at Industrial Strength Marketing, who serves as account manager for the YouWood initiative, which launched in 2021. Yet, she counters, too many people still correlate woodworking to the birdhouse they built in shop class as a student or to their grandfather's pet hobby.

Craftsmen do make up a critical part of the talent spectrum for wood, but they are hardly alone in a field that also includes everyone from manual laborers and computer-aid design (CAD) operators to marketing staff and managers to educators and beyond. "People think the wood industry is low-tech, outdated and, therefore, probably not growing," admits Griffin, right before she tosses those assumptions out the window. "No-today's wood industry is

# "Today's wood industry is high tech, it's cutting edge, it's stable, it's growing!"

LAURA GRIFFIN

high tech, it's cutting edge, it's stable, it's growing! We want them to know that the industry has an opportunity for just about anyone and that there's decent money and a good living to be made here."

But, if you don't know, you don't know. That's why the YouWood campaign is dedicated to spreading the word. Still, it simply wouldn't be practical—or effective—to aim that message at every single person in the job market. With that in mind, WIRC narrowed its focus down to two primary target populations, one of which is "underemployed adults."

## WE WANT YOU

Griffin explains that there's an untapped market for these midcareer workers, who feel trapped in jobs where their unique skills are being underutilized, if used at all. Younger veterans, she says, are a prime example of this demographic, which may not be aware that their specialized training could transfer easily to wood industry work once they discharge from the military. "Maybe they've been





repairing equipment or working on planes," she muses, but many exit the service and end up in jobs where those talents are wasted—all the more disheartening if it happens to be something they love doing. The wood industry is a great fit, according to Griffin—not only for former enlistees but for many other working adults in their 30s and 40s who desire a career swap. The COVID-19 pandemic, she suggests, gave a lot of people pause about what they really want professionally. Those not feeling fulfilled in their current field are increasingly open to going in a completely new direction, and WIRC wants them to know the doors to the wood industry are wide open.

### AND ESPECIALLY YOU

Companies enthusiastically welcome well-qualified new hires who have plenty of expertise under their belts, but the primary audience for YouWood is the massive and constantly churning pool of young people preparing for life after high school. With a traditional four-year college not an option from a financial standpoint for some and not the first choice for others, they are actively weighing the alternatives. In the past, other trades—auto mechanics, electricians, etc.—have been top of mind for the non-college crowd. Not because those are better options, Griffin explains, but because that's who they see.

That's what NBMDA and the other WIRC members also have come to understand, and putting their companies in the line of vision of these prospects has become something of a passion project for them. "We have to compete," Griffin declares. "We don't want all of those other trades to be at all of the school counselor trade events, for example, and we're not there. We need to be at the table to find these workers" and show them all the wood industry has to offer. That also means being present on job boards aimed at veterans and other underemployed adults, she adds, since "you really need both" types of workers. "That's why we made a concerted effort to ensure we're touching both of those," she says.

## **GROWING LIKE A TREE**

Having spent year one mobilizing and rolling out the youwood.com website and year two fanning out into more channels, like advertising on video and audio streaming platforms, YouWood is pleased with the progress it's making so far. Griffin shares a couple of achievements the campaign has reached in terms of ramping up awareness:

- Capturing 55 million "eyeballs" on messaging across all channels
- Tracking an estimated 175,000 site visits to web properties
- Getting in front of more females, who have accounted for loosely 46% of site visitors

Going into year three of the campaign, the YouWood partners are intent on building a bigger presence at trade shows and on social media as well as exploring even more communication avenues, including podcasts and online influencers. The ultimate goal is to keep driving up awareness so that job-seekers, whether male or female, just starting a career or seeking a new one, can see themselves working in the wood industry. **s (p**)

NBMDA is proud to provide financial support to the YouWood campaign and is committed to keeping its members updated on the progress of this industry initiative. For the latest updates, visit www.youwood.com.

Denise Williams is the Editor of NBMDA's Channel Connections.



DISTRIBUTION

# NBMDA 70 Years of Providing Valued Resources to the Distributor Community

To remain relevant and competitive, distributors have adopted new technologies, sourced and imported product internationally, expanded into value-added services, refined their sales processes, become more sophisticated marketers and expanded their geographical footprints.



#### BY KEVIN GAMMONLEY, NBMDA EXECUTIVE PRESIDENT

ince its inception in 1952 when its member base consisted of distributors primarily serving retail dealers with a broad array of products to present day where distributor members predominantly serve the woodworking and kitchen/bath markets, NBMDA has consistently evolved and changed to remain relevant. But one thing has not changed in NBMDA's 70-year history—a dedication to providing the distributor community with the industry intelligence, education and business connections that facilitate growth within its member firms.

Distributors continue to be an important segment of the woodworking and kitchen & bath industries, providing valued services to architectural woodworkers, cabinetmakers, surface fabricators and kitchen dealers, along with a wide selection of products readily available in local markets. This inventory is customized to meet the regional preferences of the end users in a particular market. Many leading manufacturers partner with such distributors as they have proven to be a highly effective channel to get their products to market while providing exceptional customer service.

In my 30 years of serving as the Executive Vice President of NBMDA, I have seen the independent, regional distributor community navigate many challenges, including severe economic downturns, proliferation of online markets, industry consolidation, manufacturers selling direct, transportation cost spikes, labor shortages, new forms of competition, heightened customer expectations, loss of market exclusivity for major brands and of course most recently–a global pandemic that shook-up daily operations and the sales process ultimately leading to massive supply chain disruption and product shortages.

The demise of the wholesale distributor has been predicted by so-called experts many times over the years. Such predictions were based on an assumption that the "middleman" would no longer be able to justify their value in the supply chain and thus would be eliminated. Such predications made the incorrect assumption that distributors would not change their way of doing business. Nothing could be farther from the truth.

It's been exciting to have witnessed the ongoing evolution of the wholesale distributor as they have adjusted their businesses to meet the growing demands of customers, product influencers and manufacturers. Their businesses have morphed, adapted and expanded to take advantage of new opportunities and competitive differentiation. To remain relevant and competitive, distributors have adopted new technologies, sourced and imported product internationally, expanded into value-added services, refined their sales processes, become more sophisticated marketers and expanded their geographical footprints.

Distributors fully understand the value of deep relationships with their customer, employees, suppliers and with each other. This is where NBMDA comes into play, as the association has created the forum for distributors across North America to get to know each other personally, share best practices and develop lifelong friendships. It has also served as the catalyst for connecting distributors with sources of supply and ultimately helping to transition vendors into true partners. Through NBMDA's many education and training opportunities, distributors have invested in their staff and developed their future leaders.

The future holds ongoing challenges for distributors but also significant opportunities for growth. The market is changing faster than ever and thus distributors must be at the top of their game to remain competitive. Fortunately, they will continue to have NBMDA as a valued resource to help them navigate whatever the future holds. s&p



# Distributors

A & M Supply Corp. Pinellas Park, FL (727) 541-6632 www.a-msupply.com

Advanced Hardware Supply, Inc. Boise, ID (208) 321-8089 www.advancedhardwaresupply.com

Aetna Building Solutions Maywood, IL (708) 343-1515 www.aetnaplywood.com

Allegheny Plywood Company, Inc Pittsburgh, PA (412) 621-6804 www.alleghenyplywood.com

Alpine Plywood Corporation Milwaukee, Wl (414) 438-8400 www.alpineplywood.com

Amerhart Ltd. Green Bay, WI (920) 494-4744 www.amerhart.com

Arthur Distributor Company Arthur, IL (217) 543-2166

Atlantic Plywood Corp. Woburn, MA (781) 933-1932 www.atlanticplywood.com

Bennett Supply Co. Cheswick, PA (724) 274-1700 www.bennettsupply.com

Bond Plywood, Inc. Ferndale, MI (248) 548-3150 www.bondply.com

Brazos Forest Products Grand Prairie, TX (972) 602-1777 www.brazosfp.com

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Charles McMurray Co. Fresno, CA (559) 292-5751 www.charlesmcmurray.com

Connecticut Plywood Corp. Plainville, CT (860) 953-0060 www.connply.com

Dakota Premium Hardwoods, LLC Waco, TX (254) 772-9663 www.dakotahardwoods.com

Darant Distributing Corp. Denver, CO (303) 289-2220 www.darant.com

**Direct Supply, Inc.** Grand Rapids, MI (616) 245-4415 www.directsupplyinc.com

Distributor Service, Inc. Carnegie, PA (412) 279-7824 www.distributor-service.com

Dixie Plywood and Lumber Savannah, GA (912) 447-7032 www.dixieply.com

E.B. Bradley Co./ West Coast Laminating Vernon, CA (323) 585-9201 ext.3106 www.ebbradley.com

E. Roko Distributors Burnaby, BC, Canada (604) 420-9599 www.eroko.com

**Edgebanding Services, Inc.** San Dimas, CA (909) 599-2336 www.edgebanding-services.com

Fessenden Hall Pennsauken Township, NJ (800) 220-2233 www.fessendenhall.com Formations, Inc. Edmonton, AB, Canada (780) 893-7540 www.formationswood.com

Frama-Tech, LLC Navarre, FL (800) 622-9663 www.framatech.com

Grander Dallas, TX www.grandercap.com

Hardwood Products, Inc. Houston, TX (713) 984-8904 www.hwp.us

Hardwoods Distribution / Rugby Architectural Building Products Concord, NH (830) 708-6766 www.rugbyabp.com

Hood Products Distribution Company Hattiesburg, MS (601) 296-4817 www.hooddistribution.com

Horizon Forest Products Raleigh, NC (919) 719-0877 www.horizonforestcabinet.com

Jasper Industrial Supply Jasper, IN (812) 482-1668 www.jasperindustrial.com

Kitply Industries Surrey, BC, Canada (877) 754-8759 www.kitplyindustries.com

L&R Sales Worchester, MA (508) 752-8757 www.landrsales.com

**LeNoble Lumber Company, Inc.** Long Island City, NY (718) 784-5230 www.lenoblelumber.com

Liberty Hardwoods, Inc. Kansas City, MO (816) 231-0852 www.libertyhardwoodsinc.com

# Lumbermen's, Inc.

Grand Rapids, MI (616) 538-5180 www.lumbermens-inc.com

**MacMurray Pacific** 

San Francisco, CA (415) 552-5500 www.macmurraypacific.com

**MS** International

Orange, CA (714) 685-7500 www.msisurfaces.com

**Manhattan Laminates** 

Long Island City, NY (646) 731-2503 www.manlam.com

Marathon Hardware Mississauga, ON, Canada (905) 607-8665 www.marathonhardware.com

McFadden's Hardwood & Hardware, Inc. Oakville, ON, Canada (800) 268-0942 www.mcfaddens.com

McKillican International, Inc. Edmonton, AB, Canada (888) 252-7993 www.mckillican.com

Metro Hardwoods Maple Grove, MN (763) 391-6731 www.metrohardwoods.com

MJB Wood Group, Inc. Irving, TX (972) 401-0005 www.mjbwood.com

Nashville Plywood, Inc. Nashville, TN (615) 320-7877 www.nashvilleplywood.com

National Wood Products, Inc. Salt Lake City, UT (801) 977-1171 www.nationalwood.com

Ohio Valley Supply Company Cincinnati, OH (513) 681-8300 www.ovsco.com

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# **NBMDA Member Directory**

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**Parksite, Inc.** Batavia, IL

(800) 338-3355 www.parksite.com

**Plunkett Distributing** Fort Smith, AR (479) 782-2190 www.plunkettdistributing.com

Plywood Company of Fort Worth, Inc. Fort Worth, TX (817) 831-4206 www.plywoodcompany.com

Richelieu America Ltd. Ville Saint-Laurent, QC, Canada (800) 619-5446 www.richelieu.com

Rocky Hardwood Woburn, MA www.rockyhardwoodinc.com

Roddis Lumber & Veneer San Antonio, TX (210) 226-1426 www.roddislumber.com

Russell Plywood, Inc. Reading, PA (610) 374-4017 www.russellplywood.com

Sierra Forest Products / Upper Canada Forest Products Mississauga, ON, Canada (905) 814-1101 www.ucsforestgroup.com

Spokane Hardware Supply, Inc. Spokane, WA (800) 888-1663 www.spokanehardware.com

Virginia Tile Holdings, LLC Kansas City, KS (913) 573-0516 www.virginiatile.com

#### Web-Don, Inc.

Charlotte, NC (800) 532-0434 www.web-don.com

White Wood Distributors Winnipeg, MB, Canada (204) 982-9470 www.w-group.ca Willis Supply Co. Ltd. Tracy, CA (888) 994-5547 www.4willis.com

Wurth Baer Supply Co. Vernon Hills, IL (847) 913-2237 www.baersupply.com

Wurth Louis and Company Brea, CA (714) 529-1771 www.louisandcompany.com

Wurth Wood Group Charlotte, NC (704) 398-2162 www.wurthwoodgroup.com

Yorke Towne Supplies Ltd. Richmond Hil,I ON, Canada (888) 321-8222 www.yorketowne.com

# **Suppliers**

**3B S.p.A.** Salgareda, TV, Italy www.3bspa.com

Accuride International Santa Fe Springs, CA (562) 903-0200 www.accuride.com

AGT Antalya, Turkey (242) 249-1717 www.agt.com.tr/en

Alvic USA Auburndale, FL (863) 875-2458 www.alvicusa.com

Arauco North America Inc. Markham, ON, Canada (905) 752-5275 www.arauco-na.com

Axalta Coating Systems High Point, NC (336) 802-4716 www.axaltawoodcoatings.com Berenson Corp. Buffalo, NY (716) 833-3100 www.berensonhardware.com

BHK Of America, Inc. South Boston, VA (434) 572-5500 www.bhkofamerica.com

Birchland Plywood Limited Thessalon, ON, Canada (705) 842-2430 www.birchlandplywood.com

Blum Inc., Stanley, NC (704) 827-1345 www.blum.com

**C.A. Technologies Wagner Group** Louisville, CO (303) 438-5707 www.spraycat.com

Canlak Coatings, LLC North Brunswick, NJ (732) 821-3200 www.canlakcoatings.com

Canusa Wood Vancouver, BC, Canada (604) 687-2254 www.canusawood.com

Century Components Sugar Creek, OH (330) 852-3610 www.centurymade.com

**Chemcraft, Inc.** High Point, NC

(336) 841-5111 www.chemcraft.com

Chemetal Easthampton, MA (413) 529-0718 www.chemetal.com

Choice Adhesives Cincinnati, OH (513) 772-1234 www.choiceadhesivescorp.com

## **Clarke Veneers and Plywood**

Jackson, MS (601) 366-0331 www.clarkeveneers.com Columbia Forest Products

Greensboro, NC (800) 637-1609 www.columbiaforestproducts.com

Commonwealth Plywood– Whitehall, NY Whitehall, NY (514) 894-3575 www.cpiwhitehall.com

Comtrad Strategic Sourcing Mississauga, ON, Canada (905) 625-0564 www.comtrad.com

Corob North America Charlotte, NC (704) 588-8408 www.corob.com

CyCan Industries / Quality Aerosols Woodstock, GA (877) 320-4747 www.cycanindustries.com

Darlington Veneer Darlington, SC (843) 393-3861 www.darlingtonveneer.com

**Decospan** Menen, VWV, Belgium www.decospan.com

Deerwood Fasteners Conover, NC (828) 469-1075 www.deerwood.com

Diamond Vogel Orange City, IA (712) 737-3390 www.diamondvogel.com

Doellken (A Sureteco Brand) Brampton, ON, Canada (760) 862-1285 www.na.doellken.com

Egger Wood Products LLC Linwood, NC (770) 500-9711 www.egger.com

CONTINUED ON PAGE 158



# **NBMDA Member Directory**

CONTINUED FROM PAGE 157

**FGV America, Inc.** Reseda, CA (714) 257-5317 www.fgvamerica.com

Flexible Materials, Inc. Jeffersonville, IN (812) 280-7000 www.flexwood.com

Formica Corp. Cincinnati, OH (513) 786-3043 www.formica.com/en/us

FormWood Industries, Inc. Jeffersonville, IN (812) 284-3676 www.formwood.com

Franklin International Columbus, OH (614) 443-0241 www.franklininternational.com

Fulterer USA, Inc. High Point, NC (336) 431-4646 www.fultererusa.com

Garnica Plywood Logroño, Spain (34) 677-06-33-81 www.garnica.one

Gemini Industries El Reno, OK (800) 262-5710 www.geminicoatings.com

Genesis Products, Inc. Goshen, IN (419) 344-7514 www.genesisproductsinc.com

**Grass America, Inc.** Kernersville, NC (336) 996-4041 www.grassusa.com

Great American Spaces Grand Rapids, MI www.greatamericanspaces.com



Greenline Industries, Inc. Beauford, SC (843) 846-4648 www.greenlineforest.com

Häfele America Co. Archdale, NC (800) 423-3531 www.hafele.com

Halo Woods, LLC Carlsbad, CA (877) 600-8310 halowoods.com

Hartson-Kennedy Cabinet Top Marion, IN (800) 388-8144 www.hartson-kennedy.com

Helmitin, Inc. Toronto, ON, Canada (416) 239-3105 www.helmitin.com

Hettich America L.P. Buford, GA (800) 777-1772 www.hettich.com

Holland Southwest Int. Houston, TX (713) 644-1966 www.hollandsw.com

Hutton Forest Products Cambridge, ON, Canada (519) 620-4374 www.hfpi.com

IKE Trading Co. Ltd. Beaverton, OR (503) 643-6688 www.iketrading.com

IMG International Markets Group Chico, CA (530) 518-8228 www.imgsourcing.com

John Boos & Company Effingham, IL (217) 347-7701 www.johnboos.com

Karran USA Vincennes, IN (866) 452-7726 www.karran.com Kessebohmer USA, Inc. Wilmington, NC (910) 338-5080 www.cleverstorage.com

King Plastic Corporation North Port, FL (941) 493-5200 www.kingplastic.com

Kitchen Kompact, Inc. Jeffersonville, KY (812) 282-6681 www.kitchenkompact.com

Knape & Vogt Company Grand Rapids, MI (616) 459-3311 www.kv.com

Laminate Technologies, Inc. Tiffin, OH (419) 448-0812 www.lamtech.net

Lexington Manufacturing Minneapolis, MN (952) 836-8756 www.lexingtonmfg.com

M.L. Campbell Cleveland, OH (216) 566-2904 www.mlcampbell.com

Meganite Solid Surfaces Ontario, CA (800) 836-1118 www.meganite.com

Michigan Maple/Bally Block Co's. Petoskey, MI (231) 347-4170 www.butcherblock.com

Milesi Wood Coatings Glendale Heights, IL (630) 866-2050 www.milesi.us

Mohawk Finishing Products Hickory, NC (828) 319-2747 www.mohawk-finishing.com

## **Murphy Plywood**

Eugene, OR (541) 461-4545 www.murphyplywood.com NewStar Adhesives, Inc.

Weston, MA (855) 497-0800 www.newstaradhesives.com

Northwest Hardwoods Tacoma, WA (253) 568-6800 www.northwesthardwoods.com

Olon Industries, Inc. Georgetown, ON, Canada (905) 877-7300 www.olon.ca

Onbord Doors and Processed Panels Inc. Mississauga, ON, Canada (905) 302-2551

(905) 302-2551 www.proply.com

Panolam Surface Systems Shelton, CT (203) 925-1556 www.panolam.com

Peter Meier, Inc. Kernersville, NC (336) 996-7774 www.petermeier.com

**Quin Global** Omaha, NE (402) 731-3636 www.quinglobal.com

REHAU

Leesburg, VA (703) 777 5255 www.na.rehau.com

Renner Wood Coatings Charlotte, NC (704) 527-9261 www.rennerwoodcoatings.com

Rev-A-Shelf LLC Jeffersontown, KY (502) 499-5835 www.rev-a-shelf.com

Richwood Industries Inc. – Makers of PolyBak

Grand Rapids, MI (616) 243-2700 www.richwoodind.com

Rincomatic Villamalea, Spain (718) 909-5682 www.rincomatic.com

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Rockford Process Control, LLC Rockford, IL (815) 847-7940 www.rockfordprocesshingesandhardware.com

Roseburg Forest Products LP Roseburg, OR (541) 679-3311 www.roseburg.com

Salice America, Inc. Charlotte, NC (704) 841-7810 www.saliceamerica.com

Shelter Forest International Portland, OR (503) 863-2868 www.tigerply.com

Short Run Pro Belmont, NC (877) 829-9293 www.shortrunpro.com

States Industries Eugene, OR (800) 626-1981 www.statesind.com

Tafisa Canada Dorval, QC, Canada (514) 780-1324 www.tafisa.ca

Tecnotabla, LLC St. Petersburg, FL (888) 354-2565 www.proteak.com

**Teknaform Inc.** Bolton, ON, Canada (905) 857-6747 www.teknaform.com

**Timber Products Company** Springfield, OR (541) 747-4577 www.timberproducts.com

Titus Group Bellevue, WA www.titusplus.com

U.S. Futaba Chesapeake VA (877) 293-0584 www.usfutaba.com

# Uneeda Enterprizes, Inc.

Spring Valley, NY (845) 426-2800 www.uneeda.com

# Uniboard Canada

Laval, QC, Canada (450) 664-6000 www.uniboard.com

Unilin, Division Panels Oostrozebeke, VWV, Belgium www.unilinpanels.com/en

USply Medley, FL (305) 722-6622 www.usply.net

# Vauth-Sagel USA LP

High Point, NC (336) 861-0740 www.vauth-sagel-usa.com

Veneer Technologies Inc. Newport, NC (252) 223-6359 www.veneertech.com

# VT Industries, Inc.

Holstein, IA (712) 368-4381 ext 342 www.vtindustries.com

# West Wood Products

Rancho Dominguez, CA (310) 631-8978 www.west-wood.net

Weyerhaeuser MDF Columbia Falls, MT (800) 548-4007 www.woodbywy.com/panels/mdf

Wilsonart LLC Temple, TX (254) 207-5118 www.wilsonart.com

# Service Providers

# **Acuity Insurance**

Sheboygan, WI (800) 242-7666 www.acuity.com

Allvan

LaVergne, TN (615) 459-2511 www.allvancorp.com

# Combilift USA

Greensboro, NC (877) 266-2456 www.combilift.com

# **DMSi Software**

Omaha, NE (402) 330-6620 www.dmsi.com

# Epicor

Westminster, CO (800) 678-7423 www.epicor.com

# Federated Insurance

Owatonna, MN (800) 533-0472 www.federatedinsurance.com Infor New York, NY (646) 336-1700 www.infor.com

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# Mobilico

Kansas City, MO (913) 219-4604 www.moblico.com

# Profit2

Overland Park, KS (913) 897-0159 www.profit2.com

# ProKeep

New Orleans, LA (985) 323-4192 www.prokeep.com

Sales-i

Chicago, IL (847) 868-8175 www.sales-i.com

## **Unified Purchasing Group**

South Jordan, UT (801) 784-8744 www.upg.org



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# PROFESSIONAL STAFF:

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**OPERATIONS MANAGER:** Megan Turckes

sales manager: Scott Narug

MARKETING AND COMMUNICATIONS MANAGER: Sean Dillon



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